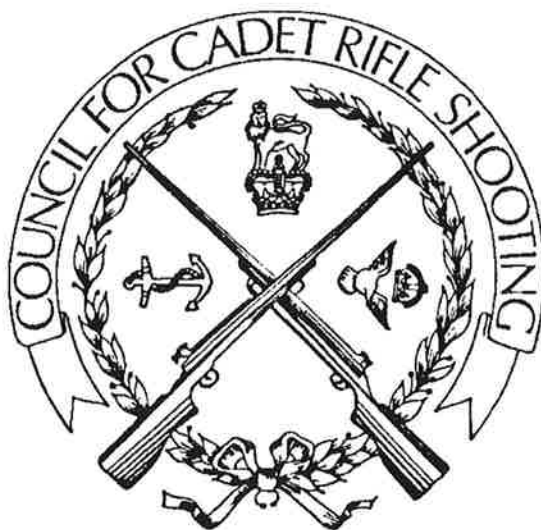


# **COUNCIL FOR CADET RIFLE SHOOTING**

*(A Charitable Incorporated Organisation - registered charity number 1151650)*



## **TRUSTEES' ANNUAL REPORT AND ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2016**

## **COUNCIL FOR CADET RIFLE SHOOTING (CCRS)**

*A Charitable Incorporated Organisation (Registered Charity No. 1151650)*

### **THE TRUSTEES' ANNUAL REPORT FOR THE YEAR ENDED 31 DECEMBER 2016 INCLUDING THE FFENNELL CADET RIFLE SHOOTING TRUST FUND (3011068)**

#### **LEGAL AND ADMINISTRATIVE INFORMATION**

1. CCRS was formed in 1969 through the amalgamation of several associations and committees to serve the rifle shooting interests of the cadet youth organisations: the Combined Cadet Force (CCF), the Sea Cadet Corps (SCC), the Army Cadet Force (ACF) and the Air Training Corps (ATC). It is directly supported by the Ministry of Defence (MoD). In 1982 it was registered as an unincorporated charity, number 284838. On 15 April 2013 a Charitable Incorporated Organisation (CIO) also named CCRS was registered. On 31 December 2013 the CIO received all the property assets, undertaking and staff of the unincorporated CCRS, which was subsequently removed from the Register of Charities. CCRS is based at Derby Lodge, Bisley Camp, Brookwood, Woking, Surrey GU24 0NY.

2. CCRS' governing document is its Constitution adopted on 4 March 2013. The Ffennell Cadet Rifle Shooting Trust Fund (3011068) came under the control of the unincorporated CCRS under a Charity Commission Scheme on 2 October 2002; the Scheme was amended with effect from 28 December 2013 and the linkage transferred to CCRS as a CIO.

3. Appointments within CCRS are:

- a. Trustees. - the principal officers below plus:
- Wing Commander G Campbell.
  - WG Doe.
  - Colonel T Mills.
  - Major JWR Postle.
  - Lieutenant Colonel NS Suffield-Jones.
  - Colonel JS Wilson.
  - Colonel N Stebbings.
  - Captain MJC Magan RN

b. The principal Officers.

- |               |                           |
|---------------|---------------------------|
| The Chairman  | - Major General IC Dale.  |
| The Treasurer | - Major General PJG Corp. |

c. The Secretariat.

- |                                 |                                 |
|---------------------------------|---------------------------------|
| The General Secretary           | - Lieutenant Colonel R D Bruce. |
| The Assistant General Secretary | - Captain SL Ellis.             |
| The Administrative Officer      | - Mrs G Ansell.                 |

d. Bankers – The Royal Bank of Scotland, Holts Farnborough Branch, Lawrie House, Victoria Road, Farnborough, Hampshire GU14 7NR.

e. Independent Examiner of Accounts – KW Steward Ltd, 5 Oakfield Glade, Weybridge, Surrey KT13 9DP.

## OBJECTS, STRUCTURES AND RELATIONSHIPS

### 4. The Objects of CCRS are:

- a. To encourage proficiency in target shooting among members of the Cadet Forces and thereby prepare them to play their part in the defence of the realm in either the Regular or Auxiliary Forces of the Crown.
- b. To inculcate principles of good citizenship, loyalty, discipline and a sense of responsibility amongst members of the Cadet Forces through the demands made by shooting for their teams or units.
- c. To provide assistance to pupils at schools, and to others undergoing service in voluntary youth organisations, with specialist facilities and training designed to improve the physical education and development of such persons as well as the development and occupation of their minds.

5. CCRS' work is facilitated through a formal Memorandum of Understanding (MoU) with the MoD; the charity has close practical links with the 4 cadet youth organisations. CCRS also has close relationships with the National Rifle Association, the National Small-Bore Rifle Association and the Clay Pigeon Shooting Association.

6. CCRS has a number of Committees and a permanent Secretariat. The Secretariat is comprised of salaried staff whilst all other individuals are adult volunteers. CCRS' committees are responsible to Trustees for the policies governing the conduct and administration of all shooting competitions, training and representative teams. Routine activities, and implementation of policies, are executed by the Secretariat based at Derby Lodge.

## REVIEW OF PROGRESS AND ACHIEVEMENTS

7. The tables below relate to reporting requirements in the MoU between CCRS and MoD.

### 8. Security.

Ser	Key indicator	Method of measurement	2016 Compliance Y/N
1	All firearms to be stored in an armoury compliant with JSP 440 and 482 or NGB regulations.	Assurance reports by MoD and NGB parties.	Yes.
2	All ammunition to be stored in a magazine compliant with JSP 440 and 482 or NGB regulations.	Assurance reports by MoD and NGB parties.	Yes.
3	Movement of arms and ammunition as per JSP 440.	Post event reports.	Yes.
4	Accountability for ammunition as per JSP 886 or NGB regulations.	Post event reports.	Yes.
5	All personal and other sensitive data stored, accessed and distributed in accordance with DPA 98 and JSP 440.	Assurance reports by MoD agents.	Yes.

6	Ensure that appropriate personal protective security measures in place for all training as per JSP 440.	Assurance reports by MoD agents.	Yes.
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**9. Safety.**

Ser	Key indicator	Method of measurement	2016 Compliance Y/N
7	Military competitions compliant with Cadet Ranges' pamphlet.	Number of incidents.	Yes – nil incidents.

**10. Events.**

Ser	Event	Attendance (individuals)		
		2016	2015	2014
8	Inter-Services' Cadet Rifle Meeting	472	526	543
9	CCF/Schools' meeting	487	514	614
10	Cadet Inter-Services' Skill at Arms Meeting	260	260	260
11	Cadet Inter-Services' Small-bore Championships	30	10	20
12	Cadet National Clay Championships	128	153	174
13	Cadet Imperial	44 (1 <sup>st</sup> year of competition)	-	-

**11. International teams (covered by MoU).**

- a. British Cadet Rifle Team (U18 - the Athelings) to Canada - Successful tour completed.
- b. UK Cadet Rifle Team (U17) to Jersey - Successful tour completed.
- c. Royal Canadian Army Cadet National Rifle Team to UK - Successful tour completed.

**12. International teams (not covered by MoU).**

- a. GB U19 team to Republic of South Africa - Successful tour completed.
- b. Republic of South Africa Junior Team to UK - Successful tour completed.

**PUBLIC BENEFIT**

13. Trustees have had due regard to Charity Commission Guidance on Public Benefit. Over 1300 cadets took part in central events. It is not possible to quantify the exact numbers that benefited from the activities of CCRS' non-central activities but it is likely to be several thousand.

## **SAFEGUARDING**

14. CCRS has a detailed safeguarding policy based on MoD cadet guidelines. It is reviewed periodically and can be viewed on the CCRS website. There were no major safeguarding incidents in 2016.

## **REVIEW OF FINANCIAL ACTIVITIES AND AFFAIRS**

15. The attached accounts show that CCRS' activities have been funded by the Ffennell Trust, sponsorship, membership subscriptions, donations, competition entry fees, investment interest, reserves and sales; while the administration and support for some events and tours was funded by Grants (non-contractual, so technically donations) from the Army through Headquarters Regional Command. Tours also required individuals' contributions. The funds of CCRS are in a satisfactory state and the charity is in a position to continue to provide services commensurate with its charitable objects; however, replacements are required for sponsors who have completed their commitment.

16. Finally, the Trustees wish to acknowledge the unquantifiable help of those many supporters who give voluntarily of their time, enthusiasm and expertise in the furtherance of our objects.

## **RISK ASSESSMENT**

17. The Trustees regularly assess the risks to which the charity is exposed including operational and financial risks. In the opinion of the Trustees the Charity has established resources and review systems, which, under normal conditions, will allow risks identified to be mitigated to an acceptable level in its day to day operations.

## **RESERVES**

18. The Charity Commission defines reserves as income which becomes available to the charity and is to be expended at Trustees' discretion in furtherance of the Charity's objects, but is not yet spent, committed or designated. Fixed assets are deducted as they are not realisable and are needed for the charity to continue to function. At the balance sheet date CCRS' reserves comprised the following:

	31 Dec 16	31 Dec 15
	£	£
Total funds as per Balance Sheet	483,051	417,527
Deduct:		
Restricted/endowment funds	348,721	331,177
Fixed assets	24,142	26,824
Charity reserves as at 31 Dec	110,188	£59,526

19. The Trustees have examined the needs and challenges of the Charity in both the short and medium terms along with the relevant financial forecasts. The Trustees' reserve policy is to have sufficient to cover 6 months of operations, including a full season of competitions and tours, in the event of MoD Grants being discontinued. This reserve requirement totals around £220K reducing to approximately £135K if tours and overseas team visits were suspended. The current level of reserves is insufficient to meet this contingency. The Trustees consider however, provided the MoD grant continues, there will be no material uncertainty about the Charity's ability to continue as a going concern. They acknowledge the need to find new sources of sponsorship.

## **PENSION FUND DISCLOSURE**

20. CCRS operated a defined benefit scheme through the ACFA. This scheme was in shortfall however the shortfall was never expected to be a liability of CCRS and has been covered by a grant from ACFA during the year. No further short fall is expected as the Pension scheme is now a defined contribution scheme.

## **ASSET COVER FOR FUNDS**

21. An analysis of the assets attributable to the various funds is shown in the accounts. These assets are sufficient to meet the charity's obligations.

## **STATEMENT OF TRUSTEES' RESPONSIBILITIES**

22. Law, applicable to charities in England and Wales, requires the Trustees of the Charity to prepare financial statements for each financial period, which give a true and fair view of the Charity's financial activities during the period, and of its financial position at the end of the period. In preparing financial statements giving a true and fair view, the Trustees should follow best practice and:

- a. Select suitable accounting policies and apply them consistently.
- b. Make judgements and estimates that are reasonable and prudent.
- c. Observe the methods and principles in the applicable Charities SORP.
- d. State whether applicable accounting standards and statements of recommended practice have been followed subject to any departures disclosed and explained in the financial statements.
- e. Prepare the financial statements on the going concern basis unless it is inappropriate to assume that the Charity will continue in operation.

23. The Trustees are responsible for keeping accounting records, which disclose with reasonable accuracy the financial position of the Charity, and which enable them to ascertain the financial position of the Charity and ensure that the financial statements comply with the Charities Act 2011. They are also responsible for safeguarding the assets of the Charity and for taking reasonable steps for the prevention and detection of fraud and other irregularities.



Major General IC Dale CBE  
Chairman of Board of Trustees

26 October 2017

**COUNCIL FOR CADET RIFLE SHOOTING  
INDEPENDENT EXAMINER'S REPORT TO THE TRUSTEES**

1. We report on the accounts of the Council for Cadet Rifle Shooting - a Charitable Incorporated Organisation - for the twelve months ended 31 December 2016 which are set out on pages 7 to 11.

**Respective responsibilities of trustees and examiner**

2. As the charity's trustees you are responsible for the preparation of the accounts; you consider that the audit requirement of section 144 of the Charities Act 2011 (the 2011 Act) does not apply and that an independent examination is appropriate and is required.

3. It is our responsibility to:

- a. examine the accounts (under section 145 of the 2011 Act);
- b. to follow the procedures laid down in the General Directions given by the Charity Commissioners (under section 145 (5) (b) of the 2011 Act);
- c. to state whether particular matters have come to our attention.

**Basis of independent examiner's report**

4. Our examination was carried out in accordance with the General Directions given by the Charity Commissioners. An examination includes a review of the accounting records kept by the charity and a comparison of the accounts presented with those records. It also includes consideration of any unusual items or disclosures in the accounts, and seeking explanations from you as trustees concerning any such matters. The procedures undertaken do not provide all the evidence that would be required in an audit; consequently no opinion is given as to whether the financial statements present a "true and fair view" and the report is limited to those matters set out in the statement below.

**Independent examiner's statement**

5. In connection with our examination no matter has come to our attention:

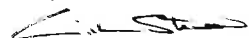
a. which gives me reasonable cause to believe that in any material respect the requirements:

- (1) to keep accounting records in accordance with section 130 of the 2011 Act; and
- (2) to prepare accounts which accord with the accounting records and to comply with the accounting requirement of the 2011 Act.

have not been met; or

b. to which, in our opinion, attention should be drawn in order to enable a proper understanding of the accounts to be reached.

KW Steward Ltd  
Independent Examiner



26 October 2017

**COUNCIL FOR CADET RIFLE SHOOTING**  
**A Charitable Incorporated Organisation (registered number 1151650)**

**STATEMENT OF FINANCIAL ACTIVITIES FOR THE PERIOD 1 JAN 2016 TO 31 DEC 2016.**

	Unrestricted Funds	Restricted Funds	Endowment Funds	Total Funds 2016	Unrestricted Funds	Restricted Funds	Total Funds 2015
Note	£	£	£	£	£	£	£
<b>Income and Endowments</b>							
<b>Donations and Legacies:</b>							
Grants - MoD	246,421	73,955		<b>320,376</b>	150,243	64,007	<b>214,250</b>
Others	2 156,489	6,000		<b>162,489</b>	0	61,962	<b>61,962</b>
Donations - memberships	6,642	2,091		<b>8,733</b>	15,499	0	<b>15,499</b>
Income from charitable activities	3 46,771	23,261		<b>70,032</b>	50,809	37,022	<b>87,831</b>
Income from investments	1,928	128	10,536	<b>12,592</b>	1,685	8,701	<b>10,386</b>
Other income	304	4,712		<b>5,016</b>	27,973	0	<b>27,973</b>
<b>Total income</b>	<b>458,555</b>	<b>110,147</b>	<b>10,536</b>	<b>579,238</b>	<b>246,209</b>	<b>171,692</b>	<b>417,901</b>
<b>Expenditure</b>							
Expenditure on Charitable Activities	4 404,298	114,515		<b>518,813</b>	258,075	123,780	<b>381,855</b>
Other costs - Governance	4 11,758	317	0	<b>12,075</b>			
<b>Total expenditure</b>	<b>416,056</b>	<b>114,832</b>	<b>0</b>	<b>530,888</b>	<b>258,075</b>	<b>123,780</b>	<b>381,855</b>
<b>Net income before gains/(losses) on investments</b>	<b>42,499</b>	<b>-4,685</b>	<b>10,536</b>	<b>48,350</b>	<b>(11,866)</b>	<b>47,912</b>	<b>36,046</b>
Net gains/(losses) on investments' revaluation	5,480	0	11,694	<b>17,174</b>	580	(132)	<b>448</b>
Transfers between funds	-46,361	46,361	0				
<b>Net movement in funds</b>	<b>1,618</b>	<b>41,676</b>	<b>22,230</b>	<b>65,524</b>	<b>(11,286)</b>	<b>47,780</b>	<b>36,494</b>
<b>Reconciliation of funds</b>							
Funds brought forward at 1 Jan	132,711	82,228	202,588	<b>417,527</b>	97,636	283,397	<b>381,033</b>
Funds carried forward as at 31	134,329	123,904	224,818	<b>483,051</b>	<b>86,350</b>	<b>331,177</b>	<b>417,527</b>



Major General IC Dale CBE  
Chairman of Board of Trustees

26-Oct-17



**COUNCIL FOR CADET RIFLE SHOOTING**  
**A Charitable Incorporated Organisation (registered number 1151650)**

**BALANCE SHEET AT 31 DECEMBER 2016**

	Notes	2016	2015
		£	£
<b>Fixed assets</b>	5	24,142	26,824
<b>Investments</b>	6	258,678	238,924
		<b>282,820</b>	<b>265,748</b>
<b>Current assets</b>			
Stock		10,076	12,571
Debtors	7	637	0
Cash at bank and in hand	8	193,667	140,208
		<b>204,380</b>	<b>152,779</b>
<b>Total assets</b>		<b>487,200</b>	<b>418,527</b>
<b>Liabilities</b>			
Accrued expenses		-4,149	1,000
<b>Total assets less liabilities</b>		<b>483,051</b>	<b>417,527</b>
<b>Funds of the charity</b>			
Restricted funds	9	44,730	51,644
Designated funds	9	79,173	76,945
Endowment funds	9	224,818	202,588
Unrestricted funds	9	134,330	86,350
<b>Total funds</b>		<b>483,051</b>	<b>417,527</b>

The notes on pages 9 to 11 form part of these accounts.

Approved by the Board of Trustees on 26th October 2017 and signed on its behalf by:



Major General IC Dale CBE  
 Chairman of Board of Trustees

26-Oct-17

**COUNCIL FOR CADET RIFLE SHOOTING**  
**NOTES TO THE ACCOUNTS FOR THE YEAR ENDED 31 DECEMBER 2016**

**ACCOUNTING POLICIES**

1. The principal accounting policies that have been adopted in the preparation of these accounts are as follows:
  - a. These accounts have been prepared on a historical cost basis and in accordance with the Statement of Recommended Practice on Accounting by Charities (FRSSE 2015) apart from Investments which are on market value.
  - b. Stocks are valued at the lower of cost or net realisable value
  - c. Fixed Assets.
    - 1) Rifles and equipment are included in the account at cost. Depreciation is provided on these assets, rifles at 10% reducing balance, barrels at 10% and other items at 20% both fixed balance per annum. Any net book value of assets that cease to be of value are written off.
    - 2) Trophies and historical assets held for competitions are treated as inalienable and not included in the accounts at a value. Any repair costs are written off as incurred.
  - d. Investments. Investments consist of common investment funds quoted on the London Stock Exchange and are included in the Balance Sheet at market value.
  - e. Ronnie Melville Equipment Fund. The distribution of the income and capital of the Ronnie Melville Equipment Fund is at the discretion of the CCRS trustees. Presently the income is utilised to support young shooters as they age out of cadets.
  - f. Recategorisation of lines below. This has resulted from the move to Paxton accounting software from the previous use of Sage, Excel and paper.

**INCOME**

- 2 **Others.** The bulk of this was £155,000 from the ACF Association to clear the charity's pension shortfall.

3. <b>Income from charitable activities</b>	Unrestricted Funds	Restricted Funds	<b>Total Funds 2016</b>	Unrestricted Funds	Restricted Funds	<b>Total Funds 2015</b>
	£	£	£	£	£	£
Subscriptions and Contributions	Shown as donations-memberships			10,026		<b>10,026</b>
<b>Competitions income</b>						
Commonwealth Postal				306		<b>306</b>
Country Life	760		<b>760</b>	4,855		<b>4,855</b>
Clay Target Shooting	9,703		<b>9,703</b>	7,667		<b>7,667</b>
Trading Income	0		<b>0</b>	9,492		<b>9,492</b>
Other Competitions	3,316		<b>3,316</b>	18,463		<b>18,463</b>
ISCRM	13,615		<b>13,615</b>	*		
Cadet Imperial	2,450		<b>2,450</b>			
CISSAM	4,119		<b>4,119</b>			
	<b>33,963</b>		<b>33,963</b>	40,783		<b>40,783</b>
<b>Activities for generating funds</b>						
Athelings Association		420	<b>420</b>		845	<b>845</b>
British Cadet Rifle Team		5,000	<b>5,000</b>		9,496	<b>9,496</b>
Hospitality		0	<b>0</b>		1,975	<b>1,975</b>
Great Britain Under 19		13,566	<b>13,566</b>		19,649	<b>19,649</b>
South African Juniors		0	<b>0</b>		0	<b>0</b>
UK Cadet Rifle Team		4,275	<b>4,275</b>		5,057	<b>5,057</b>
General	12,808	0	<b>12,808</b>		0	<b>0</b>
Ronnie Melville Equipment Fund		0	<b>0</b>		0	<b>0</b>
	12,808	23261	<b>36,069</b>			
<b>Total income from charitable activities</b>	<b>46,771</b>	<b>23,261</b>	<b>70,032</b>	91,592	37,022	<b>128,614</b>
<b>Other income</b>						
Other Income	304	4,712	<b>5,016</b>	27,973	-	<b>27,973</b>

\* ISCRM, Cadet Imperial and CISSAM were included in Other Competitions in 2015

4. Expenditure on charitable activities

	Unrestricted Funds	Restricted Funds	Total Funds 2016	Unrestricted Funds	Restricted Funds	Total Funds 2015
	£	£	£	£	£	£
Salary, pension & other office costs			See below	137,292		137,292
<b>Competitions' costs</b>						
Commonwealth Postal				230		230
Country Life	2,139		2,139	1,984		1,984
Other Competitions	2,921		2,921	29,428		29,428
Schools' Meeting	24,699		24,699	23,821		23,821
ISCRM	23,455		23,455	*		
Cadet Imperial	1,041		1,041			
NRA Imperial sponsored cadets	7,441		7,441			
CISSAM	2,755		2,755			
Clay Target Shooting	10,351		10,351	7,408		7,408
Coaching course				645		645
UK Cadet Expenses	1,826		1,826	3,020		3,020
<b>Other charitable activities' costs</b>						
Fundraising costs	0		0	0		0
Affiliation fees / Donations	689		689	10,385	793	11,178
GB U19		30,050	30,050		27,974	27,974
Athelings Association		862	862		751	751
UKCRT		10,261	10,261		10,595	10,595
BCRT		31,316	31,316		33,270	33,270
Hospitality Fund		37,415	37,415		34,447	34,447
SA Juniors		4,177	4,177		0	0
Ffennell Trust		0	0		15,522	15,522
Website and IT	14,026		14,026	240		240
Rifle repairs	2,137		2,137	965		965
ACF Shooting Committee	1,348		1,348	2,265		2,265
Other sales costs	3,270		3,270	6,723		6,723
Depreciation of rifles & equipment	2,682		2,682	2,957		2,957
Purchase of equipment R Melville		75	75		428	428
Salaries	94,815		94,815	**		
PAYE/Employer NI	30,747		30,747			
Pension contributions	143,588		143,588			
Staff expenses	3,852		3,852			
Medals and badges	1,505		1,505			
Printing, stationery, post, telephone	6,982		6,982			
Further office costs	11,748		11,748			
Maintenance	2,798	360	3,158			
Stock write-off	6,790		6,790			
Other costs	693		693			
	404,298	114,516	518,814	227,363	123,780	351,143
<b>Other costs - Governance</b>						
Salaries and Pension contributions	see	above		26,377		26,377
Other Office costs				713		713
Audit and accountancy	806		806	1,812		1,812
Other professional fees	7,842		7,842			
Trustees' meeting expenses	2,748		2,748			
Other committees' expenses	362	317	679			
Other CCRS Costs				1,810		1,810
	11,758	317	12,075	30,712	0	30,712
<b>Total expenditure on charitable activities</b>	<b>416,056</b>	<b>114,833</b>	<b>530,889</b>	<b>258,075</b>	<b>0</b>	<b>381,855</b>

\* ISCRM, Cadet Imperial, NRA Imperial and CISSAM were included in Other Competitions in 2015

\*\* items included in "Salary, pension & other office costs" in 2015

	2016	2015
	£	£
5. Fixed Assets		
At cost or valuation at 1 January	68,045	62,152
Additions during year	0	5,893
Revaluation at year end	0	
	<b>68,045</b>	<b>68,045</b>
Depreciation at 1 January	41,221	38,264
Charge for year	2,682	2,957
	<b>43,903</b>	<b>41,221</b>
Net Book Values		
At 31 December	24,142	26,824
At 1 January	26,824	23,888

6. Investments Valuation at 31December		
20741.842 Black Rock Armed Forces Common Investment Fund(CCRS)	42,821	37,340
18896.448 Charibond Common Investment Fund (Ffennell)	48,072	45,492
76873.799 Black Rock Armed Forces Common Investment Fund(Ffennell)	167,786	156,092
	<b>258,679</b>	<b>238,924</b>

7. Debtors		
Other	637	0

	2016	2015
8. Cash at Bank and in Hand		
Current Account - including petty cash	90,758	37,906
COIF deposit accounts	99,808	99,384
Ffennell Trust - COIF deposit account	1,009	1,005
Foreign Currency		
Cdn \$ = £107+cash passport	1,679	Cdn \$= £920.53
Rand = £276+cash passport	413	Rand = £992.38
	<b>193,667</b>	<b>140,208</b>

9. Movement of Funds

	1 Jan 16	Income	Expenditure	Surplus/ deficit	Gains/ losses	31-Dec-16
<u>Restricted Funds</u>						
BCRT	28,390	34,078	31,633	2,445		30,835
Ronnie Melville Equipment	9,978	36	75	(39)		9,939
Great Britain Under 19	10,130	22,585	30,050	(7,465)		2,665
United Kingdom Cadet Rifle Team	2,200	10,850	10,261	589		2,789
South African Juniors	946	1,734	4,177	(2,443)		(1,497)
	51,644	69,283	76,196	(6,913)		44,731

Designated Funds

Athelings Association	8,403	494	862	(368)		8,035
Hospitality	22,380	40,372	37,415	2,957		25,337
Derby Lodge	46,162	0	360	(360)		45,802
	76,945	40,866	38,637	2,229		79,174

Endowment Fund

Ffennell Cdt Rifle Shooting Trust Fund	202,588	10,536	0	10,536	11,694	224,818
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Unrestricted Funds

General Fund (and ACF)	86,350	458,555	413,374	45,181	2,798	134,329
						<b>483,052</b>